

The Annie E. Casey Foundation: Progress Report

Grantee: Sojourner-Douglass College Foundation

Grant Number: 202.0146 Request ID Number 943505

Project Title: Support Save Middle East Action Committee's organizing efforts through the hiring of a part-time community organizer

Reporting Period: March 15, 2002 - December 14, 2002

OBJECTIVES:

- Increase the number of residents, businesses and churches involved in civic and neighborhood matters through direct recruitment and the SMEAC Information Line;
- Increase the awareness of other city, civic, religious and state organizations of the redevelopment issues being faced by the Middle East Baltimore residents by participation in meetings held by the City and other neighborhood organizations;
- Inform residents of their rights and document instances of residents who are being approached for the sale their properties;
- Assist with SMEAC to develop a response to the proposed plans presented by the City which involves dislocating many residents in Middle East Baltimore; and
- Develop a community voice that will be heard and included in the redevelopment process by documenting the scenarios that exist for residents and stakeholders and document the needs of all stakeholders (both those who want to move and those who want to stay).

ACTIVITIES AND RESULTS TO DATE:

- From March 2002 ongoing, residents and youth have been working together in using different media to document the health of their community through a very well structured process of participating in workshops, interviewing and video taping. The interviews will serve as documentation of the concerns of residents and the process of resident participation during the redevelopment of East Baltimore.
- A part-time community organizer who worked with Progressive Maryland was hired to work with SMEAC, but he was unable to continue his work. In September SMEAC hired Pat Tracey as community organizer/consultant to continue the work until

SMEAC could secure monies for a more experience and skilled community organizer and staff.

- In May 2002 we had our first formal election conducted by the members of Middle East Baltimore so as to have them elect/select individuals to represent them.
- In July 2002 two residents were sent to a reputable Academy (Midwest Academy) for Community Organizing to gain skills to organize residents throughout this 10-12 year process and to continue to keep residents engaged in a maintenance and follow-up process. While the two residents were in California, they met with long time Community Organizers.
- In August 2002 SMEAC conducted a rally "Safe and Healthy Demolition," to focus attention to all entities conducting and/or planning to conduct demolitions related to the Urban Redevelopment of East Baltimore. The activity was covered by the Baltimore SUN Paper, City Papers, T.V. Channels 11, and 45.
- In August and September 2002 we conducted door knocking to get residents out to attend the public hearings for the five Urban Renewal Bills.
- During the months of September and October 2002, SMEAC conducted a second round of door-to-door surveying of residents of Middle East Baltimore to document their desires during this urban renewal process and Biotech Park Project. This information will be shared with the entities that are responsible for the planning and implementing of the redevelopment for East Baltimore. SMEAC has collected approximately 100 surveys from residents in phase I of the Biotech Project. The data being collected is to help understand the desires and anxieties of residents who have to move.
- SMEAC was able to get Mike Pretl from Community Law Center to provide pro bona legal services to help SMEAC file for its 501(c)(3) non-profit designation. Application was filed and the determination letter was granted on December 3, 2002.

Engaging Others:

- SMEAC is currently working with a student from the University of Maryland, School of Nursing who has received a Schweitzer Fellowship. She has been helping at our community meetings, participating in conducting the door knocking/survey activities. She is also maintaining our database of residents.
- SMEAC residents participated in workshops with the University of Maryland, School of Social Work, sharing with them the Biotech Project Plan and how residents have been involved. Out of the presentation of SMEAC residents, students volunteered to help with conducting the surveying activity. The students helped us because they just can't believe how local government has no problem with working with City Council to remove residents from their homes to make way for new development.

- Residents participated in a workshop, demonstrating how to access information about communities by using the BNIA website.

Keeping Residents Engaged:

- SMEAC conducts workshops, do mailings, and phone calling to get residents out the monthly meetings. Meetings are held the 2nd Monday of each month.
- Meetings are structured to involve residents by having them participate in activities to get them to articulate how they would design their community as being safe, clean, and healthy.
- SMEAC invited Councilwoman Paula Johnson Branch to meet with residents on Saturday, December 14, 2002, at the Community Resource Center to explain the amendments to the Urban Renewal Bills passed on December 5, 2002. These bills gave the Mayor and City Government the authority to acquire 3,300 properties in East Baltimore for the redevelopment of East Baltimore.
- SMEAC has meet with City Agency Representatives, City Council Representatives, members of the EBDI Board, representatives from the Mayor's Office, and representatives from the Annie E. Casey Foundation., including Mr. Doug Nelson.
- SMEAC has been invited to be a member of the EBDI Relocation Committee. Pat Tracey and Shrene Burnett have been attending the meetings.
- Residents have volunteered to be Block Captains to help with disseminating information and monitoring the health of their blocks as long as their blocks exist. Training will be provided.

ADDITIONAL ACTIVITIES & PROGRESS:

- By-Laws have been presented and accepted by the residents of the SMEAC.
- SMEAC 's membership and resident participation have outgrown the HEBCAC Youth Opportunity Center where 30-50 residents attended monthly meetings. Since October 2002 attendance has increased to approximately 50-70 residents, and SMEAC has been using the Community Resource Center located at 1731 E. Chase Street, the former Luther C. Mitchell Primary School #135. Our database includes approximately 250 individuals who have attended our meetings.
- Laurie Schwartz has confirmed with Pat Tracey that office space will be provided for SMEAC at the Community Resource Center. Details are to be worked out.

- SMEAC will be working in partnership with the Annie E. Casey Foundation to continue to survey residents to help promote a supportive and healthy relocation for residents during the redevelopment of Middle East Baltimore and the surrounding communities.
- SMEAC will have a place on the Advisory Board to the EBDI Board per Councilwoman Paula Johnson Branch (at the December 14, 2002 meeting held at the Community Resource Center where she explained the amendments to the Urban Renewal Bills passed on December 5, 2002).
- SMEAC is a member of the Maryland Association of Non-Profits Organizations.

PROBLEMS/OBSTACTLES:

- SMEAC was unable to hire a community organizer for the specified period, but hired one of the residents who received formal training at the Midwest Academy as a community organizer/consultant.
- SMEAC has met with Mr. Tom Adams from MANO who has agreed to work with SMEAC to locate an interim Executive Director to help SMEAC shape itself into a formal organization now that SMEAC has received its 501(c) (3) determination from the Internal Revenue Service.
- SMEAC would like to extend this agreement to allow us to hire an interim ED who is experienced in getting new organizations up and running while we are seeking funding for formal staffing.

FUTURE ACTIVITIES INCLUDE:

- SMEAC will continue to engage the residents of Middle East Baltimore in activities that will give them a voice in their own fate, while living in an urban renewal area of Baltimore City.
- SMEAC will develop the future leadership of the community through workshops and training, and will plan productive community activities for all residents, community businesses and churches.
- To ensure that these endeavors will be productive, and may be expanded to the entire community, SMEAC plans a vigorous program of fundraising, approaching foundations and other sources of funds external to the community.
- SMEAC plans to work with the Annie E. Casey Foundation and the EBDI Board to collect data to participate in tracking the process of the events, the impact of the process, and evaluate outcomes over time.

Patricia J. Tracey
925 Rutland Avenue
Baltimore, MD 21205

INVOICE

To: Mr. Lewis Andrew
Sojourner-Douglass College
500 N. Caroline Street
Baltimore, MD 21205

Date: January 23, 2003

Phone No.: 410-276-0306; Fax: 410-732-1656

| Summary of Services Rendered: | Total Hours |
|--|-------------|
| • Funding contacts | 16.0 |
| • Work on 501©(3) | 30.0 |
| • Residential Database development | 10.0 |
| • Door Knocking Activities with the University of MD School of Social Work | 3.0 |
| • Getting Residents to Monthly Meetings | 34.5 |
| Administrative Work: | |
| • Attended Hearings | 32.0 |
| • Meetings with Teya Moore, Community Rep. On EBDI Board | |
| • Miscellaneous Work | |
| Total Hours Submitted for September – December, 2002 | 125.5 |

TOTAL HOURS SUBMITTED: 125.5 @ \$17.50 = \$2,196.25

Signed by: _____ Dated: _____
Patricia J. Tracey

SSN: _____

(See Attached Report mailed to the Annie E. Casey Foundation and the Marianist Sharing Organization.)

SAVE MIDDLE EAST ACTION COMMITTEE, INC. (SMEAC)
925 Rutland Avenue
Baltimore, MD 21205

The Annie E. Casey Foundation
Progress Report

Grantee: Sojourner-Douglass College Foundation
Grant Number: 202.0146
Request ID Number: 943505
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organizing efforts through the hiring of a
part-time community organizer.
Reporting Period: March 15, 2002 - December 14, 2002

SAVE MIDDLE EAST ACTION COMMITTEE, INC. (SMEAC)
925 Rutland Avenue
Baltimore, MD 21205

Marianist Sharing Fund
Progress Report

Grantee: Sojourner-Douglass College Foundation
(Fiscal Agent for SMEAC)

Project Title: Support Save Middle East Action Committee's
organizing efforts through the hiring of a
part-time community organizer.

Reporting Period: March 15, 2002 - December 14, 2002

SAVE MIDDLE EAST ACTION COMMITTEE, INC. (SMEAC)

925 Rutland Avenue
Baltimore, MD 21205

January 23, 2003

Marianist Sharing Fund
Attn: Grants Department
4301 Roland Avenue
Baltimore, MD 21210-2793

Dear Grantor:

It is with pleasure to present to your organization a detailed report that was presented to the Save Middle East Action Committee's Steering Committee, Inc. (SMEAC) of the work that the funds received from you afforded our Community Association to do. Your funds allowed us to continue the work that was started in 2001. We have been very successful in increasing resident participation, and being a recognized entity working with the Annie E. Casey Foundation on the Relocation Committee to ensure an equitable Benefits Package for residents. We are also committed to seeking additional funds to monitor and participate in activities to ensure the health and safety of residents throughout the redevelopment process of East Baltimore.

When you read the attached report, I think you will be very pleased with our progress and future plans.

Again, thank you for supporting our efforts. If you have any questions, please contact me at the above address, during the day (410-614-6200), or at home (410-276-3885).

Sincerely,

Patricia Tracey
President
Save Middle East Action Committee

Encl.: as

SAVE MIDDLE EAST ACTION COMMITTEE, INC. (SMEAC)

925 Rutland Avenue
Baltimore, MD 21205

January 23, 2003

The Annie E. Casey Foundation
Attn: Grants Reporting
701 St. Paul Street
Baltimore, MD 21202

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When you read the attached report, I think you will be very pleased with our progress and future plans.

Again, thank you for supporting our efforts. If you have any questions, please contact me at the above address, during the day (410-614-6200), or at home (410-276-3885).

Sincerely,

Patricia Tracey
President
Save Middle East Action Committee

Encl.: as

Betty Robinson

From: Randa Deacon [RDEACON@ssw.umaryland.edu]
Sent: Monday, January 27, 2003 4:34 PM
To: PoncabirdStar@aol.com; Lisa.Williams@baltimorecity.gov; BettyR@CPHAbaltimore.org; ptracey@jhspk.edu
Cc: meme4u2b@aol.com; rabbit21229@yahoo.com
Subject: RE: INVOICE

Yes AECF is paying Sojourner Douglas for their services. As for having money left over from the small grant- I prefer the don't ask/don't tell method. SMEAC is using any and all money for good cause and has AECF support beyond \$\$ so just use the money for these good causes- help SMEAC and neighborhood.
Randa

SAVE MIDDLE EAST ACTION COMMITTEE, INC.
(SMEAC)

REQUEST TO ANNIE E. CASEY

INTRODUCTION:

The Save Middle East Action Committee was originally formed to provide a means for stakeholders in the Middle East Urban Renewal District to acquire accurate information on the BioTech Project Plan and to engage those stakeholders in the citizen participation process. Many of the persons involved in the organization were engaged in formulating community building strategies when news of the BioTech Project Plan broke in the Baltimore Sun. Community forums were held and a steering committee was formed to seek answers to questions brought forward by community residents. The aim of the organization has been to mobilize and engage as many residents, business owners, and churches as possible in the Middle East Area.

AMONG ITS ACCOMPLISHMENTS ARE:

SMEAC members have been working diligently in focusing on the many issues that have come about during the advent of the BioTech Project Plan and urban renewal of East Baltimore. The following are the accomplishments of SMEAC since its inception.

- Consistent monthly meetings for 1 year and a half with participation of from approximately 30 to 100.
- Clean up in December 2001.
- Wide Angle two-day workshop November 2001.
- Mobilizing people for public meetings and hearings.
- May 2001 Door knocking to learn whether people know about the Biotech and what their concerns were.
- Delivered over 300 letters to the City Council persons: Johnson, Carter and Young.
- Meetings with HUD and Mikulski as well as research into the Uniform Relocation Act and what happened to other communities during redevelopment.
- August 19, 2002 conducted a rally for Safe and Healthy demolition practices.
- October 2002 more door knocking to learn whether people wanted to stay or relocate and whether they wanted to move to.

SAVE MIDDLE EAST ACTION COMMITTEE, INC.
(SMEAC)

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PURPOSE OF THIS REQUEST:

Our vision is to build a strong residential lead organization where residents are in involved pertaining to redevelopment and relocation in our neighborhood. Since the stakeholders located in Middle East Baltimore will be affected in Phase I, SMEAC members feel an urgent need to take immediate action to protect the health and welfare of the residents located in Middle East Baltimore who are facing relocation.

As stakeholders we want to continue our involvement. In order for SMEAC to do the work that is needed, it is critical that funding be secured.

The Work To Be Done:

- To keep the community engaged in resident issues.
- To broaden community building to include adjacent neighborhoods by working with organization and individuals in those areas.
- To provide input to the City, the EBDI board, and any specific developers regarding the design of the new community of East Baltimore.
- To conduct workshops on understanding the trends of Baltimore neighborhoods on what it takes to make them healthy for families.
- To conduct workshops to explore alternative housing arrangements such as co-ops, land trust, condos, senior housing, and mixed income housing.
- To track residents throughout the relocation process.
- To conduct leadership development workshops.
- To organize residents to monitor city services, and safe demolition practices.
- To organize and maintain a database to stay connected with the homeowners and renters who will be displaced or affected by redevelopment.

The SMEAC staff would be responsible for assuring the community that the relocation process is conducted respectfully. This staff would be responsible for designing and implementing broad participatory and inclusive processes to address the following issues.

- That housing construction takes place concurrently with Biotech building.
- That East Baltimore stakeholders have a list of available housing.
- That stakeholders are able to identify replacement properties.
- That the health of the community is maintained.
- That the current residents have the right of return

1. Do monthly mailing/calls for meetings
2. Get database better organized categorizing residents, churches, businesses, affiliates and possible donors
3. Build a solid group of block captains someone from each block to:
 1. Distribute flyers, newsletters
 2. Stay in contact with residents on block
 3. Have block captains report to steering committee of any new developments
 4. Be the eyes & ears of their block
4. Contact list of allies from strategy chart make appointment to see them to ask for their support. Organize small group of SMEAC members to meet with them.
5. Develop working committees for SMEAC according to steering committees plan (recruit volunteers, schedule meeting, encourage involvement)
6. Get a map from the city showing houses on each block (slated for acquisition in East Baltimore) mark whether vacant, homeowner, rental SMEAC member etc.
7. Initiate a monthly news letter, get a committee of volunteers started to place it and gather articles, produce & distribute
8. Any other responsibilities assigned by Steering Committee.

~~Oth Tasks already a~~

- * Steering comm → calling meetings PAT
(can delegate this to Shrene
as needed)
- * Agendas for general mtgs - Pat + SC
- *

last updated
Nov 30

UP FOR GRABS

- * Change message on machine 276-6288
- * getting the messages off the machine
- * food for meetings
- * back up / alternate for ^{collecting} dues, membership

Abandoned
vehicle

1/4/03

B3000 VS 4X4 Mazda

Plate: 1 DC 901 MD 2/03 insp.

No front plate.

about 4 weeks. My neighbor called 2 weeks ago.

←elim

Schweitzer Table1

11/22/2002

Category?
email?
does cel.
cell phone?
fha

| ID | First name | Last name | Number | Street Name | Apt | City | Zip code | Home phone | Work phone |
|-----|--------------|------------|--------|----------------------|-----|------|----------|--------------|-------------------------|
| 2 | Liz | Alex | 2044 | Gough Street | | B | 21213 | 410-551-2265 | 410-327-1626 |
| 3 | Josephine | Allen | 1839 | E. Biddle Street | | B | 21213 | 410-276-8834 | |
| 191 | Daisy | Alston | 2408 | W. Lanvale Street | | | | 410-566-9167 | |
| 6 | Wanda | Alston | 1022 | N. Wolfe Street | | B | 21205 | 410-522-1802 | 410-955-5073 |
| 1 | Yvonne | Anderson | 1110 | N. Wolfe Street | | B | 21213 | 410-327-0684 | |
| 4 | Tina | Anister | 1020 | N. Castle Street | | B | 21205 | 410-327-9366 | |
| 5 | Occilee | Asbell | 827 | N. Washington Street | | B | 21205 | 410-732-8574 | |
| 7 | Julia | Bates | 837 | N. Washington Street | | B | 21205 | 410-342-4506 | |
| 8 | Paige | Beckwith | 1608 | N. Milton Avenue | | | 21213 | 410-348-8634 | |
| 9 | Hayward | Bennett-El | 1607 | Hakesley Pl | | | 21213 | 410-675-1474 | |
| 10 | Curtie | Berryman | 935 | N. Washington Street | | | 21205 | 410-342-7004 | |
| 181 | Estelle | Boston | 941 | Rutland Avenue | | | 21205 | 410-342-3998 | |
| 188 | Donneil | Boyd | 201 | N. Port Street | | | 21213 | 410-675-0086 | |
| 12 | Chauna | Brocht | 115 | W. 29th Street | | | 21218 | | |
| 15 | Miriam | Brown | 1615 | N. Milton Avenue | | | 21213 | 410-675-2938 | |
| 16 | Roosevelt | Brown | 1765 | Darley Avenue | | | 21213 | 410-342-6533 | |
| 13 | Audrey | Brown | 1030 | N. Wolfe Street | | | 21205 | 410-558-2328 | |
| 14 | Edward | Brown, Jr. | 1105 | N. Broadway | | | 21213 | 410-908-3271 | |
| 17 | Shrene | Burnett | 1030 | N. Wolfe Street | | | 21205 | 410-558-2328 | 410-955-0634 |
| 18 | Jean | Carter | 2226 | E. Chase Street | | | 21213 | | |
| 179 | Antionette | Carter | 2226 | E. Chase Street | | | 21213 | 410-563-1658 | |
| 19 | Rose | Cellanay | 2128 | Cliftwood Avenue | | | 21213 | | |
| 20 | Eppa | Chapman | 931 | N. Wolfe Street | | | 21205 | 410-732-2626 | |
| 21 | Lottie | Chapman | 931 | N. Wolfe Street | | | 21205 | 410-732-2626 | |
| 25 | Rev. Reginal | Clark | 1108 | N. Wolfe Street | | | 21213 | 410-483-6908 | 410-261-5381(|
| 26 | Carl | Cleary | 3614 | Eastern Avenue | | | 21224 | 410-342-3234 | |
| 22 | Dick | Cook | 2609 | N. Calvert Street | | | 21218 | 410-243-8169 | 410-706-1882 |
| 23 | Glenn | Cooper | 1716 | Ashland Avenue | | | 21205 | 410-408-1567 | |

Rhonda

Schweitzer Table1

11/22/2002

| ID | First name | Last name | Number | Street Name | Apt | City | Zip code | Home phone | Work phone |
|-----|--------------|-------------|--------|----------------------|-----|------|----------|--------------|--------------|
| 24 | Evelyn | Counts | 2028 | E. Eager Street | | | 21205 | 410-342-2414 | |
| 27 | Darlene | Curry | 1835 | E. Biddle Street | | | 21213 | 410-534-8940 | |
| 174 | Cora | Curtis | 2002 | E. Chase Street | | | 21213 | 410-327-3010 | |
| 28 | Carolyn | Dales | 1804 | E. Biddle Street | | | 21213 | 410-522-2932 | |
| 168 | Mildred | Dansbury | 6205 | Marlora Road | | | | 410-323-9189 | |
| 29 | Wallace | Davis | 927 | N. Wolfe Street | | | 21205 | 410-276-3165 | |
| 30 | Tefanie | Davis | 713 | N. Collington Avenue | | | 21205 | 410-327-6757 | |
| 180 | Glen | Davis | 2230 | E. Chase Street | | | 21213 | 410-675-8836 | |
| 31 | Bernice | Dawson | 2236 | E. Chase Street | | | 21213 | | |
| 32 | Randa | Deacon | 2833 | Whitehouse Road | R | | 21140 | | 410-706-0723 |
| 143 | Pamela | Dennis | 1007 | N. Wolfe Street | | | 21205 | | |
| 202 | Stacey | Duncan | 2006 | E. Jefferson Street | | | 21205 | 410-905-4549 | |
| 205 | N. | Evans | 1800 | E. Madison Street | | | 21213 | 410-563-0045 | |
| 33 | Felicia | Fay | 1114 | Rutland Avenue | | | 21213 | 410-732-8904 | |
| 184 | Gin | Ferrara | 819 | Powers Street | | | 21211 | 410-243-2088 | |
| 35 | William | Foster, Jr. | 435 | N. Robinson Street | | | 21224 | 410-675-6413 | 410-925-5196 |
| 34 | Angela | Fowlkes | 918 | N. Linwood Avenue | | | 21205 | 410-779-0865 | |
| 36 | Tawanna | Gardner | 1010 | N. Wolfe Street | | | 21205 | | |
| 37 | Janice | Gentry | 1528 | N. Wolfe Street | | | 21213 | 410-563-2022 | |
| 120 | Louise | Gizinski | 1920 | E. Madison Street | | | 21205 | 410-522-3580 | 410-396-6385 |
| 39 | Mrs. Beverly | Glenn | 420 | N. Castle Street | | | 21205 | | |
| 40 | Marisela | Gomez | 304 | Westowne Rd. | | | 21229 | 410-788-1078 | |
| 41 | Lucille | Gorham | 1100 | N. Rutland Avenue | | | 21213 | 410-522-7474 | |
| 43 | Mrs. Gregor | Graves | 925 | N. Wolfe Street | | | 21205 | 410-522-0278 | |
| 42 | Mr. Gregory | Graves | 925 | N. Wolfe Street | | | 21205 | 410-522-0278 | |
| 45 | Dorothy | Green | 1019 | N. Wolfe Street | | | 21205 | 410-563-4499 | |
| 44 | Daniel | Green | 1220 | N. Parrish Street | | | 21217 | 410-462-9072 | |
| 48 | May | Greene | 1904 | E. Madison Street | | | 21205 | 410-675-8645 | |

Thomas

| ID | First name | Last name | Number | Street Name | Apt | City | Zip code | Home phone | Work phone |
|-----|---------------|-----------|--------|----------------------|-----|------|----------|--------------|----------------|
| 47 | Therele | Greene | 1904 | E. Madison Street | | | 21205 | 410-675-8645 | |
| 49 | Mrs. Jacquell | Gresham | 1700 | E. Lanvale Street | | | 21213 | 410-522-6190 | |
| 50 | Larry | Griffin | 409 | N. Castle Street | | | 21231 | 410-534-6514 | |
| 38 | Larry | Griffin | 409 | N. Castle Street | | | 21231 | 410-534-6514 | |
| 52 | Dean | Haithcox | 1118 | Rutland Avenue | | | 21213 | 410-342-3728 | 443-919-1110 |
| 186 | Gladys | Hall | 726 | N. Collington Avenue | | | 21205 | | |
| 144 | Rev. Angel | Hall | 3551 | McShanes Way | | | 21222 | 410-785-6727 | |
| 53 | John | Hammock | 2025 | Ashland Avenue | | | 21205 | 410-732-6266 | |
| 51 | Della | Harris | 3614 | Eitemiller Rd. | | | 21244 | 410-868-2908 | |
| 54 | John | Henry | 2004 | E. Chase Street | | | 21213 | | |
| 167 | Lenora | Hill | 5523 | Hutton Avenue | | | | 443-436-9151 | |
| 187 | Wilbert | Hill | 932 | Durham Street | | | 21205 | 410-276-7838 | |
| 55 | Phyllis | Hill | 2033 | Sinclair Lane | | | 21213 | 410-522-1573 | 410-328-5688 |
| 57 | Pearl | Holmes | 922 | McDonogh Street | | | 21205 | 410-327-0684 | |
| 56 | Emmanuel | Holmes | 1400 | Orleans Street | | | 21231 | 410-396-9468 | |
| 196 | Barbara | Hopkins | 808 | N. Chester Street | | | 21205 | 410-614-0258 | |
| 156 | Talib | Horne | 250 | S. Broadway | | | 21231 | | 410-534-6522 (|
| 193 | Bernard | Hutchins | 1407 | N. Linwood Avenue | | | | 410-627-7203 | |
| 58 | May | Isaac | 1009 | Rutland Avenue | | | 21205 | 410-675-0140 | |
| 65 | Bryan | J. | 1714 | E. Eager Street | | | 21213 | | |
| 178 | Lillian | Jackson | 2230 | E. Chase Street | | | 21213 | 410-675-8836 | |
| 59 | Daisy | Jackson | 1001 | N. Broadway | | | 21205 | 410-276-3623 | |
| 165 | Adriane | Jackson | 904 | N. Wolfe Street | | | 21205 | 410-276-3622 | |
| 157 | Leonard | Jackson | 3400 | Lynchester Road | | | 21215 | 410-542-0241 | |
| 158 | Jean | Jackson | 2500 | W. North Avenue | | | 21216 | 410-383-5593 | |
| 60 | Ruth | Jeffries | 710 | N. Madeira | | | 21205 | 410-732-6765 | |
| 61 | Mack | Jenkins | 818 | N. Washington Street | | | 21205 | | |
| 76 | Helen | Jester | 1034 | N. Washington Street | | | 21205 | 410-276-2613 | |

Shrene

Schweitzer Table1

11/22/2002

| ID | First name | Last name | Number | Street Name | Apt # | City | Zip code | Home phone | Work phone |
|-----|--------------|------------|--------|----------------------|-------|------|----------|----------------|--------------|
| 159 | Sandra | Jibrell | | | | | | 410-223-2922 | |
| 146 | Margie | Johnson | 1025 | N. Wolfe Street | #1A | | 21205 | | |
| 145 | Michelle (Da | Johnson | 2330 | N. Howard Street | | | 21218 | 443-415-3206(c | |
| 69 | James | Johnson | 1759 | E. Preston Street | | | 21213 | 410-327-2087 | 443-919-0389 |
| 68 | Della | Johnson | 2040 | Ashland Avenue | | | 21205 | 410-276-6256 | |
| 67 | D. | Johnson | 1831 | E. Biddle Street | | | 21213 | 410-558-0467 | |
| 198 | Carl | Johnson | 904 | Rutland Avenue | | | 21205 | 410-276-5787 | |
| 70 | Stephanie | Johnson | 1731 | E. Biddle Street | | | 21213 | 410-276-5422 | |
| 204 | Grace | Jones | 940 | N. Broadway | | | 21205 | 410-327-3964 | |
| 160 | Peter | Jones | | | | | | 410-706-1373 | |
| 64 | Isaac | Jones | 924 | N. Wolfe Street | | | 21205 | | |
| 63 | Gladys | Jones | 1800 | E. Biddle Street | | | 21213 | 410-276-0320 | |
| 62 | Dorothy | Jones | 1933 | E. Chase Street | | | 21213 | 410-342-6769 | |
| 66 | Jessie | Jones, Jr. | 811 | N. Wolfe Street | | | 21205 | 410-342-2132 | |
| 71 | Della | Jordan | 1721 | E. Biddle Street | | | 21213 | 410-522-4845 | |
| 72 | Jeannette | Kitchen | 725 | N. Collington Avenue | | | 21205 | 410-327-7414 | |
| 73 | Kevin | Kitchen | 725 | N. Collington Avenue | | | 21205 | 410-327-7414 | |
| 161 | Kelly | Laflamme | | | | | | 410-223-1031 | |
| 74 | Marcel | Lawrence | 1005 | Rutland Avenue | | | 21205 | 410-732-4366 | |
| 206 | JuHee | Lee | 6310 | Greenspring Avenue | | | 21209 | 410-585-0473 | |
| 75 | Anna | Lee | 1020 | N. Wolfe Street | | | 21205 | 410-327-2247 | |
| 190 | Margaret | Lindsay | 1814 | E. Chase Street | | | 21213 | 410-342-6991 | |
| 169 | Garland | Lindsey | 6205 | Marlora Road | | | | 410-323-9189 | |
| 77 | Dennis | Livingston | 1601 | Guilford Avenue | | | 21202 | 410-727-7837 | |
| 79 | Edward | Livingston | 813 | N. Washington Street | | | 21205 | 410-276-6368 | |
| 78 | Mary | Lizbon | 1110 | Rutland Ave. | | | 21213 | 410-558-2075 | |
| 80 | Harold | Madison | 1766 | E. North Avenue | | | 21218 | 410-327-6745 | |
| 82 | Dottye | Markowitz | 425 | S. Chester Street | | | 21231 | 410-327-0134 | |

Ernestine

Schweitzer Table1

11/22/2002

| ID | First name | Last name | Number | Street Name | Apt # | City | Zip code | Home phone | Work phone |
|-----|------------|-------------|--------|--------------------|-------|------|----------|--------------|---------------|
| 81 | Stan | Markowitz | 425 | S. Chester Street | | | 21231 | 410-327-0134 | |
| 83 | Katie | Marshall | 931 | N. Durham Street | | | 21205 | 410-276-7878 | |
| 185 | Marshia | Mason | 1734 | E. Chase Street | | | 21213 | 410-327-3804 | |
| 201 | Frances | Matthew | 926 | N. Wolfe Street | | | 21205 | 410-675-7893 | |
| 189 | Frances | Matthews | 926 | N. Wolfe Street | | | 21205 | 410-675-7593 | |
| 84 | Isaac | May | 1009 | Rutland Avenue | | | 21205 | 410-675-0140 | |
| 85 | Joann | McBride | 1802 | E. Biddle Street | | | 21213 | 410-728-4140 | |
| 86 | Doris | McCamery | 2035 | E. Eager Street | | | 21205 | 410-563-9320 | |
| 87 | Mary | McCray | 1723 | E. Biddle Street | | | 21213 | 410-732-1559 | |
| 88 | Rosa | McDaniel | 1915 | E. Chase Street | | | 21213 | 410-276-5265 | |
| 89 | Rosalind | McDaniel | 4223 | Star Circle | | R | 21133 | | |
| 183 | Oretha | McDaniel-Na | 1915 | E. Chase Street | | | 21213 | 410-276-5265 | |
| 90 | Sandi | McFadden | 506 | Tunbridge Rd. | | | 21212 | 410-323-6225 | 410-230-2819 |
| 162 | Sandi | McFadden | 506 | Tunbridge Road | | | 21212 | 410-323-6225 | 410-230-2819 |
| 200 | Douglas | McWilliams | 808 | N. Chester Street | | | 21205 | 410-614-5354 | |
| 91 | Ernestine | Means | 905 | N. Wolfe Street | | | 21205 | 410-327-0628 | |
| 92 | Amy | Menzer | 140 | N. Lakewood Avenue | | | 21224 | 410-558-3785 | 410-539-1369 |
| 163 | Megan | Meyer | 3031 | St. Paul Street | | | 21218 | 410-706-5635 | |
| 93 | Megan | Meyer | 3244 | Abell Avenue | | | 21218 | 410-366-0555 | 410-706-5635 |
| 94 | Helen | Miller | 1037 | N. Central Avenue | | | 21205 | 410-327-7691 | |
| 147 | Betty | Moore | 1017 | N. Wolfe Street | | | 21205 | | |
| 96 | Vondalee | Moore | 1827 | E. Biddle Street | | | 21213 | 410-276-1432 | |
| 95 | Donnell | Moore | 838 | N. Chester Street | | | 21205 | | |
| 148 | Lillie | Motley | 1034 | N. Wolfe Street | | | 21205 | 410-563-2876 | |
| 97 | Dorothy | Muse | 2021 | E. Chase Street | | | 21213 | | |
| 98 | David | Neal | 3405 | Harford Road | | | 21218 | 410-235-8769 | |
| 46 | Annette | Newsome | 1019 | N. Wolfe Street | | | 21205 | 410-325-4461 | 410-563-4499(|
| 99 | Francinia | Nichols | 1028 | N. Wolfe Street | | | 21205 | 410-276-4737 | 410-361-4404 |

Lisa

Schweitzer Table1

11/22/2002

| ID | First name | Last name | Number | Street Name | Apt | City | Zip code | Home phone | Work phone |
|-----|--------------|-----------|--------|--------------------------|-----|------|----------|--------------|--------------|
| 100 | Doreen | Omisore | 1032 | N. Wolfe Street | | | 21205 | 410-675-9253 | |
| 192 | Ademola | Omisore | 1032 | N. Wolfe Street | | | 21205 | 410-675-9253 | |
| 101 | Deborah | Owens | 1729 | E. Biddle Street | | | 21213 | | |
| 102 | Ivy | Parsons | 503 | S. Patterson Park Avenue | | | 21213 | 410-342-2321 | |
| 103 | Kathleen | Patterson | 2052 | E. Eager Street | | | 21205 | 410-675-0234 | |
| 104 | Hortense | Patterson | 2052 | E. Eager Street | | | 21205 | 410-675-0234 | |
| 170 | Judy | Pearson | 927 | N. Washington Street | | | 21205 | 410-235-1842 | |
| 105 | Delray | Powell | 710 | N. Kenwood Avenue | | | 21205 | 410-276-3991 | |
| 106 | Pastor Richa | Rather | 2435 | Kirk Avenue | | | 21218 | 410-235-5384 | |
| 110 | Alice | Redd | | P.O. Box 23461 | | | 21203 | 410-747-0770 | |
| 107 | Lauren | Redmond | 6001 | Lakehurst Drive | | | 21210 | 410-377-7801 | |
| 108 | Nia | Redmond | 1425 | N. Decker Street | | | 21213 | | |
| 182 | Bernadette | Reed | 0 | | | | | 410-675-4609 | |
| 109 | Annie | Reed | 1707 | E. Biddle Street | | | 21213 | 443-919-3354 | |
| 111 | Kenny | Ringgold | 2111 | Brookfield Avenue | | | 21217 | | |
| 203 | Marjorie | Rivers | 933 | Rutland Avenue | | | 21205 | 443-540-5952 | |
| 172 | Patricia | Roberts | 1025 | N. Wolfe Street | | | 21205 | 410-327-3898 | |
| 113 | Jackie | Robertson | 1107 | Rutland Ave. | | | 21213 | 410-732-0826 | |
| 112 | James | Robertson | 1107 | Rutland Ave. | | | 21213 | 410-732-0826 | |
| 166 | Wdworth | Robinson | 817 | N. Chester Street | | | 21205 | 410-276-6274 | |
| 114 | Betty | Robinson | 2113 | Dobler Avenue | | | 21218 | 410-366-2631 | 410-539-1369 |
| 115 | Brad | Rogers | 1209 | N. Calvert Street | | | 21202 | 410-467-0852 | 410-385-2910 |
| 116 | Glenn | Ross | 509 | N. Milton Avenue | | | 21205 | 410-522-2574 | 410-327-7047 |
| 171 | Rhonda | Rowlette | 905 | N. Wolfe Street | | | 21205 | 410-327-0628 | |
| 118 | George | Sawyer | 929 | N. Wolfe Street | | | 21205 | 410-675-4810 | |
| 117 | Sam | Sawyer | 929 | N. Wolfe Street | | | 21205 | 410-675-4810 | |
| 119 | Lottie | Schloss | 1920 | E. Madison Street | | | 21205 | 410-522-3580 | |
| 164 | Paul | Showell | | P.O. Box 215 | | | 21163 | | |

Brad

Schweitzer Table1

11/22/2002

| ID | First name | Last name | Number | Street Name | Apt | City | Zip code | Home phone | Work phone |
|-----|------------|--------------|--------|----------------------|-----|------|----------|--------------|------------|
| 122 | Scott | Spencer | 2020 | McElderry Street | | | 21205 | | |
| 121 | Roosevelt | Spencer | 1744 | E. Eager Street | | | 21205 | | |
| 177 | William | Spencer | 201 | N. Washington Street | | | | 410-558-0668 | |
| 123 | Karl | Sterrett | 1036 | N. Wolfe Street | | | 21205 | 410-522-5085 | |
| 124 | Robert | Stewart, Jr. | 1035 | McDonogh Street. | | | 21205 | 410-327-8461 | |
| 125 | Barbara | Taylor | 1922 | E. Madison Street | | | 21205 | 410-563-0565 | |
| 126 | Anthony | Taylor | 1924 | E. Madison Ave | | | 21213 | 410-732-7613 | |
| 127 | Mary | Taylor | 1922 | E. Madison Street | | | 21205 | 410-563-0565 | |
| 149 | Lavenia | Thomas | 1031 | N. Wolfe Street | | | 21205 | | |
| 128 | Jacqueline | Thomas | 1601 | E. Biddle Street | | | 21213 | 410-732-9220 | |
| 199 | John | Thornton | 910 | N. Washington Street | | | 21205 | 410-327-8412 | |
| 129 | Pat | Tracey | 925 | Rutland Avenue | | | 21205 | 410-276-3885 | |
| 130 | Irvin | Veney | 921 | N. Wolfe Street | | | 21205 | 410-342-2478 | |
| 131 | Beverly | Vines | 420 | N. Castle Street | | | 21205 | 410-276-5982 | |
| 195 | Sherry | Ward | 1017 | Rutland Avenue | | | 21205 | 410-558-1443 | |
| 132 | Denise | Ward | 809 | N. Wolfe Street | | | 21205 | 410-276-6345 | |
| 175 | Sherry | Warp | 1017 | Rutland Avenue | | | 21205 | 410-558-1443 | |
| 173 | Ava | Warren | 935 | Rutland Avenue | | | 21205 | 410-327-3898 | |
| 150 | Thomas | Watkins | 1013 | N. Durham Street | | | 21205 | 410-675-4810 | |
| 133 | Charles | Watkins | 710 | N. Kenwood Avenue | | | 21205 | 410-233-0191 | |
| 135 | John | Weathers | 1735 | E. Biddle Street | | | 21213 | 410-327-1945 | |
| 134 | Bertha | Weldon | 911 | McDonogh Street | | | 21205 | 410-732-6647 | |
| 154 | Carrie | Whitaker | 841 | N. Washington Street | | | 21205 | 410-327-2264 | |
| 153 | Mr. | Whitaker | 841 | N. Washington Street | | | 21205 | 410-327-2264 | |
| 155 | Lind | White | 1719 | E. Biddle Street | | | 21213 | 443-919-3354 | |
| 151 | Barbara | Williams | 720 | N. Port Street | | | 21205 | 410-522-0134 | |
| 197 | Tifhany | Williams | 903 | N. Wolfe Street | | | 21205 | 410-342-2170 | |
| 136 | Lisa | Williams | 903 | N. Wolfe Street | | | 21205 | 410-342-2170 | |

Pearl

Schweitzer Table1

11/22/2002

| ID | First name | Last name | Number | Street Name | Apt # | Zip code | Home phone | Work phone |
|-----|-------------|---------------|--------|--------------------|-------|----------|--------------|--------------|
| 137 | Johnny | Williams | 903 | N. Wolfe Street | | 21205 | 410-342-2170 | |
| 139 | Michael | Williams | 2222 | Prentiss Place | | 21205 | | |
| 152 | Linda | Williams | 1837 | E. Biddle Street | | 21213 | 410-276-5422 | |
| 138 | Doris | Williams, Sr. | 1008 | Rutland Avenue | | 21205 | 410-675-5311 | |
| 176 | Paula | Wilson | 1820 | N. Broadway | | 21205 | 410-426-8545 | |
| 194 | Marie | Winkler | 617 | Springfield Avenue | | 21212 | 410-323-6377 | 202-722-7250 |
| 140 | Crystal | Wongus | 509 | N. Glover Street | | 21205 | 410-342-6120 | |
| 141 | Rev. George | Wright | 2128 | Cliftwood Avenue | | 21213 | | |

~~Betty~~ Neal

12/17/02 Mtg w Sandy Jibrill, Janice _____
& Kelly LaFlamme.

Where Casey starts with is exper around
country -

knew couldn't make a difference or
distressed right bec. They weren't
getting resident input.

benefit of
Can't do programs for people -

genuine belief that value is added
by having residents @ the table -

need resident ownership

* not interested in ^{funding a} parallel process
for data collection ->

Casey didn't know about amendments
or about Laurie as interim CEO.

-> legislation passed w/o relocation pkg

Mtg tomorrow w nationally known reps who
know about data collection in
redevelopment.

Casey db would be fully accessible to SNEAC
Trust from Casey that they won't use it arbitrarily

(2)

* principles
poss. set up criteria for access + use

Casey wants to track residents, accountable to Casey board, + residents.

Casey intent wasn't to set up db which SMEAC couldn't access

* ~~will~~ exclude social/medical research w/o express agreements

Casey knows they can't get data w/o community -

want to work in partnership w Casey in training / paying interviewers -

not a research exercise.

Sunday *

Looking to use SMEAC funds in engaging helpers, trainers, consultants

Grant for

Org + comm bldg / capacity devn't

1/2 time ED?

2 orgs.

1/2 admin

Betty Robinson

From: Betty Robinson
Sent: Tuesday, December 17, 2002 5:30 PM
To: 'Pat Tracey'; Betty Robinson; Betty Robinson; Brad Rogers; Kathleen; lisa.williams@baltimorecity.gov; Liz Alex (E-mail); Marisela Gomez (E-mail); Randa Deacon; Rhonda Rowlette; Shrene Burnett
Subject: RE: intake form & Casey meeting

First of all I thought we had a really good meeting with Casey this morning, especially on the funding of resident organizing end. They are seemingly very willing to fund SMEAC -- for an Exec Director, 2 organizers and half time admin person -- ie more staff than we had in the original budget with some other revisions, ie adding more money for staff travel and development, adding more \$\$ for consultants and trainers. The only area where there will be some struggle will be with the data piece (we agreed to separate out the data work from the SMEAC organizing/community building grant).

Here are some of the things they said (from my notes):

When asked about their vision of resident involvement and how the SUN article projected their work to be that of "for the residents" not with the residents, here is what Sandy said:

Where Casey starts with is experience around the country on resident involvement; they know they can't make a difference in a distressed neighborhood without the benefit of resident input. You can't do programs for people. They genuinely believe that value is added by having residents at the table. (They know the SUN writes what it wants and doesn't necessarily reflect the reality). later on we talked more about what SMEAC needed to add (and subtract) from the proposal.

They firmly stated that they are NOT interested in funding SMEAC for a parallel DATA process. Their reading of our proposal was that this is the main thing we wanted to do and they were concerned about this. They definitely need this data to do the social service work and decide who to hire to do what, ie credit counselors, case managers, etc. They also know that places like the Data Collaborative and BNIA have alot of the (macro) data already. They have called a meeting tomorrow with nationally known representatives who know about data collection in redevelopment settings. They also want to follow people to be sure that the work they put in to the redevelopment and relocation is successful. They feel an obligation both to their board and to the residents. They asked us what problems SMEAC would have if Casey builds a data base in the broader impact area -- do we just want **access** or do we want **ownership** of the data? In the conversation we discussed the past distrust of Hopkins being based on using the community for research and the community not benefiting nor having community control of research processes. Casey does not see this as a research project but as real time effort to make services available -- more as a needs assessment. Casey never intended to set up a database which SMEAC couldn't use or wouldn't have full access to. Casey would like to build a trusting relationship with SMEAC and for us to know that they would not use the data arbitrarily. Casey knows that they can't get good data without the community being involved. They want to work in partnership with SMEAC with Casey paying for and training interviewers, etc.

In conversation it was suggested that we jointly come up with some **criteria for access** and use of the database and establish some **principles governing its use**, ie as an example, that Hopkins could not use it for research. Lisa raised the point that the Thursday meeting might be a better time to discuss all the data-related issues since we all were taking time for work and still had the rest of the proposal to go through.

We then shifted to discuss the community building, resident engagement, capacity development side of the proposal which they were very keen on. We went through the budget with them making suggestions for additions - ie adding an executive director, possibly having 2 instead of 1 organizers, a part time admin person instead of a full time admin person, more \$\$ for staff development, etc. Kelly will work with Pat to revise the budget and proposal according to the conversation.

Pat and Lisa, please add to my notes. thanks. betty

Betty Robinson

From: Pat Tracey [ptracey@jhsph.edu]
Sent: Wednesday, December 18, 2002 10:11 AM
To: Betty Robinson; Betty Robinson (E-mail); Brad Rogers; Kathleen; lisa.williams@baltimorecity.gov; Liz Alex (E-mail); Marisela Gomez (E-mail); Randa Deacon; Rhonda Rowlette; Shrene Burnett
Subject: Meeting with Sandy Jibrell

Good morning all,

Here is the email I started yesterday, but never finished.

Betty, Lisa and I attended the meeting. I thought it went very well.

1. We talked about the ownership of the data. Which it was SMEAC and Casey would work together and set the criteria to protect the residents and their information. And that SMEAC would access to whenever needed. My concern was to make sure that the database does not go away if Casey loses interest. Janice Ottuz, Casey data consultant will be working with us on developing the criteria for its usage -- that is later in the picture.
2. We went over, "What is Casey buying for its money?" What does SMEAC want Casey to pay for? Sandy said that they are willing to pay for SMEAC's Outreach to the community, organizing, advocacay activities, and community building.
3. Sandy strongly emphasized that she wants to build a trust relationship with SMEAC and partnership working with us in our efforts of working with the community.
4. The reason the Casey delegation came to the SMEAC general meeting last Monday was because they did not know about the readers of the amendments either. So they too were left out of the loop of communication.
5. I left a message for Kelly to get back to me so we can work on revising our (SMEAC's) proposal.

I have to leave at 10:15 am today and will return at 2pm. The following are changes that we discussed regarding the Budget.

(One thing that we did not discuss is a small stipend for Mr. Pretl as a consultant or maybe we could use some of the money we have left of the parttime organizers money. Now that we have our 501(c)(3)).

- 2 community organizers @ \$35,000 each full time
- 1 administrative coordinator @ \$32,000 (\$16,000 half time)
- 1 executive director @ \$\$ (half time) suggestions please
- Staff training (including travel) \$10,000
- Community Trainings and workshops \$10,000
- Cont'd Documentation (includes video equipment) \$7,650
- (Note: Casey will be meeting with Wide Angle to fund distribution of the documentary work they are now doing with SMEAC)
- Deleted Stipends for interviewing (Casey will pay for)
- Casey will pay for the Data Development

Patricia Tracey, BA
 Sr. Research Program Coordinator II
 Johns Hopkins University
 Bloomberg School of Public Health
 615 N. Wolfe Street, Room 6033W
 Baltimore, MD 21205
 (410) 614.6200
 (410) 955.0863 (fax)
 Email: ptracey@jhsph.edu

SMEAC Proposal to Casey Foundation

Build a strong resident-led organization in Middle East where residents are involved in all decisions about redevelopment in their neighborhood

pertaining to + relocation

SMEAC becomes the developer for the neighborhood – with a goal of creating a new neighborhood which is clean, safe, stable and a good place for families to raise children and for seniors to live – and a place where current residents will choose to stay and become the core of the new development.

* SMEAC can hold the city accountable to maintain city services -- cleaning of alleys, paving of roads, sidewalks, safe demolition practices and continuation of sanitation and housing code enforcement. ✓

SMEAC plays a central role in the “relocation processes”, ie hire housing advocates to work with residents; hold educational workshops on potential relocation neighborhoods, school quality, the segregation tax, building home equity, etc.

SMEAC can make certain that the jobs, training opportunities, etc are made available to residents of East Baltimore

Methods:

✓ Collect information about people’s choices for relocation and/or staying in East Baltimore. Determine the needs of residents for a) legal assistance b) social service counseling c) credit counseling d) education about various issues and any other needs.

Organize among residents block by block

* Create a broad participatory, inclusive process for neighborhood residents to make decisions about how neighborhood redevelopment should proceed.

Conduct

Explore ~~exp~~ alternative housing ^{arrangements} possibilities such as condo, coop, land trusts, etc.
Creation of a Land Trust which would guarantee housing for low and moderate income individuals into the future

Develop community capacity for work needed to be done (the project itself becomes an economic development engine for East Baltimore)

SAVE MIDDLE EAST ACTION COMMITTEE, INC.
(SMEAC)

REQUEST TO ANNIE E. CASEY:

INTRODUCTION:

Use the SMEAC paragraph

AMONG ITS ACCOMPLISHMENTS ARE:

SMEAC members have been working diligently in focusing on the many issues that have come about during the advent of the Biotech Park project and urban renewal of East Baltimore. The following are the accomplishments of SMEAC since its inception.

- Consistent monthly meetings for 1 year and a half with participation of from approximately 30 to 100
- Clean up in December 2001.
- Wide Angle two-day workshop November 2001
- Mobilizing people for public meetings and hearings
- May 2001 Door knocking to learn whether people know about the Biotech and what their concerns were.
- Delivered over 300 letters to the City Council persons: Johnson, Carter and Young.
- Meetings with HUD and Mikulski as well as research into the Uniform Relocation Act and what happened to other communities during redevelopment.
- August 19, 2002 conducted a rally for Safe and Healthy demolition practices.
- October 2002 more door knocking to learn whether people wanted to stay or relocate and whether they wanted to move to.

PURPOSE OF THIS REQUEST:

Our vision is to build a strong residential lead organization where residents are in involved pertaining to redevelopment and relocation in our neighborhood. Since the stakeholders located in Middle East Baltimore will be affected in Phase I, SMEAC members feel an urgent need to take immediate action to protect the health and welfare of the residents located in Middle East Baltimore who are facing relocation.

As stakeholders we want to continue our involvement. In order for SMEAC to do the work that is needed, it is critical that funding be secured.

The Work To Be Done:

- To organize and maintain a database of information regarding the demographics, preferences, and special needs of homeowners and renters who will be displaced or affected by redevelopment.

- To provide input to the City, the EBDI board, and any specific developers regarding the design of the new community of East Baltimore.
- To keep the community engaged in resident issues.
- To broaden community building to include adjacent neighborhoods by working with organization and individuals in those areas.
- To conduct workshops on understanding the trends of Baltimore neighborhoods on what it takes to make them healthy for families.
- To conduct workshops to explore alternative housing arrangements such as coops, land trust, condo and senior housing, and mixed income housing.
- To track residents throughout the relocation process.
- To conduct leadership development workshops.
- To organize residents to monitor city services, and safe demolition practices.

The SMEAC staff would be responsible for assuring the community that the relocation process is conducted respectfully. This staff would be responsible for designing and implementing broad participatory and inclusive processes to address the following issues.

- That housing construction takes place concurrently with Biotech building.
- That East Baltimore stakeholders have a list of available housing.
- That stakeholders are able to identify replacement properties.
- That the health of the community is maintained.

SEE ATTACHED BUDGET

D:\SMEAC 501C3\CaseyRequest 11/3/02

Cover Letter:

We have applied for our 501c3 and SDC has agreed to be our fiscal agent to accept funds for SMEAC. Please find the attached items.

Rhonda_rowlette@yahoo.com.

2. Encourage a broad, democratic process for Middle East redevelopment on the part of EBDI/City and organize residents to be involved

The community building/organizing would be a necessary process so that:

- a. residents will want to remain in Middle East and be a part of building a strong healthy neighborhood for children and families AND
- b. Residents will support each other during whatever relocation needs to take place
- c. Residents must be at the center of the change process or the change will not be about or for them

Some of the things listed in the 501-c-3 application can also be included, ie the list of current SMEAC activities would be great.

Keep the list of things the staff would do. Broaden the item on condo fees to include different types of housing like cooperatives, condos, mutual housing, questions like how to keep housing for low and moderate income folks in perpetuity.

SAVE MIDDLE EAST ACTION COMMITTEE, INC.
(SMEAC)

In conversations with the Mayor's Office, City Council Members, and Funders who are participating in the urban renewal of East Baltimore and the Biotech Park project, it is evident that these entities are looking to SMEAC to continue dialogue with them, and organizing residents in this process. SMEAC members have been working diligently in focusing on the many issues that have come about during the advent of the Biotech Park project and urban renewal of East Baltimore. It has been unfortunate that ~~very little efforts~~ so little emphasis have been placed on what will happen to the stakeholders of -East Baltimore. Since the stakeholders located in Middle East Baltimore will be affected in Phase I, SMEAC members feel an urgent need to take immediate action to protect the health and welfare of the residents located in Middle East Baltimore who are facing relocation.

So SMEAC can do the work that is needs to be done in Middle East Baltimore, it is critical that funding is secured to do what it takes to assure that stakeholders continue to work on the issues that need to be addressed.

1. The Work SMEAC Needs Staff To Do:

- ~~To collect data for development (HELP!!) Please restate this.~~ To organize and maintain a database of information regarding the demographics, preferences, and special needs of homeowners and renters who will be displaced or affected by redevelopment.
- To provide input to the City, the EBDI board, and any specific developers regarding the design of the developer in designing the new community of East Baltimore.
- To continue ~~working in~~ keeping the community engaged in resident issues.
- Broaden community building to include adjacent neighborhoods.
- Conduct workshops on understanding the trends of neighborhoods regarding their pattern of equity over years.
- Conduct workshops on ~~possible~~ the possibility of designing condo fees to maintain their neighborhoods (new and old) to prevent deterioration.
- Tracking residents throughout the relocation process.

2. The SMEAC staff would be responsible for assuring the community that the relocation process is conducted respectfully. This staff would be responsible for designing and implementing processes to address the following issues.

- That housing construction takes place concurrently with Biotech building.
- That East Baltimore stakeholders have a list of available housing.
- That stakeholders are able to identify replacement properties.
- That the health of the community is maintained.

Bi-Weekly Independent Contractor Report
Save Middle East Action Committer (of Baltimore)

Reporting Period _____

STATUS OF FUNDING CONTACTS DESCRIPTION

STATUS FILING INCORPORATION & 501 © (3) DOCUMENTS

STATUS OF RESIDENTIAL DATABASE

STATUS OF NEW STEERING COMMITTEE RECRUITMENT

STATUS OF IDEALS FOR ORGANIZATIONAL STRUCTURE

**Save Middle East Action Committee, Inc. (of Baltimore)
(SMEAC)**

**CONTRACT FOR PERSONAL SERVICES RENDERED
BY A CONSULTANT/INDEPENDIENT CONTRACTOR**

This Agreement dated this _____ day of _____, 20__ by and between Save Middle East Action Committee (of Baltimore) a non-profit community organization.

RECITALS

- I. SMEAC desires to obtain services from the Independent Contractor as more particularly described herein (the "Services").
- II. The Independent Contractor is in the business of providing such Services and has agreed to provide the Services on the terms and conditions set forth in this Agreement.

Now, therefore, in consideration of the faithful performance of the obligations set forth herein and other good and valuable consideration the receipt and sufficiency of which are hereby acknowledged, SMEAC and the Independent Contractor hereby agree as follows.

1. Scope of Work: The Independent Contractor will serve SMEAC as a Community Organizer to produce the following deliverables.

- Write a two year fund raising proposal and identify funding sources so that SMEAC can hire a full time community organizer and open an office in the community.
- Obtain pro-bono or grant funded legal representation for SMEAC
- File the necessary documents for SMEAC to become incorporated in the State of Maryland and to obtain 501© (3) status
- Organize a resident data base and SMEAC contacts in a computer program and make available to members of the steering committee
- Recruit 6-10 more residents for the steering committee who can take responsible positions within the organization
- Work with the Steering Committee to establish a more solid organizational structure including by laws, job descriptions for officers, process for notifying and including members and affiliates in meeting, events, committees, hearings and work with steering community on longer range strategy.

2. Ownership of Deliverables: All computer software, patentable inventions, and any other deliverable to be produced by Independent Contractor shall be rendered when this contract is terminated.

3. Place of Work: The independent Contractor shall perform the work described hereunder from a place of business located by various sites within Baltimore City or at a place to be designated by SMEAC. Upon reasonable notice, Independent Contractor shall meet with representatives of SMEAC at designated locations.

4. Time Devoted to Work: In the performance of the Services, the amount of time devoted by the Independent Contractor on any given day will be entirely within the Independent Contractor's control, and SMEAC will rely on the Independent Contractor to put in such number of hours as are necessary to fulfill the requirements of this Agreement.

5. **Payment:** SMEAC will pay the Independent Contractor the sum of \$17.50/hour in installments as follows: Up to 20 hours per week and invoiced bi-weekly. Invoices must include number of hours worked and a description of the work performed.

6. **Terms:** The term of this Agreement shall commence on the date it is executed by the last to sign and shall continue through December 2002. Either party may terminate this Agreement at any time for failure of the other to comply with the terms and conditions of this Agreement. Upon the expiration of the term hereof or earlier terminations of this Agreement, Independent Contractor shall deliver to SMEAC all completed work to date and any records or other property belonging to SMEAC.

7. **Status of the Independent Contractor:** SMEAC and Independent Contractor intend that the relationship between them shall be that of client and independent contractor. No agent, employee or servant of Independent Contractor shall be or shall be deemed to be an employee agent or servant of SMEAC. SMEAC is interested only in the results obtained under this Agreement consistent with paragraph 8 below. The manner and means of conducting the work are under the sole control of the Independent Contractor. None of the benefits provided by SMEAC to its employees, including, but not limited to, worker's compensation insurance and unemployment insurance, is available from SMEAC to Independent Contractor. Independent Contractor will be solely and entirely responsible for his acts and for the acts of his agents, employees, servants and subcontractors during the performance of this Agreement. The work performed under this Agreement will be performed entirely at the Independent Contractors risk. The Independent Contractor agrees to indemnify SMEAC for any and all liability or loss arising in any way out of the performance of this Agreement.

8. **SMEAC Right to Inspect:** Although Independent Contractor has the authority to control and direct the performance of the details of the work, the work contemplated herein must meet SMEAC's standards and approval and shall be subject to SMEAC's general right of inspection and supervision to secure the satisfactory completion thereof. Independent Contractor agrees to comply with all federal, state, and local laws, rules, and regulations that are now or hereafter applicable to the Independent Contractor or Independent Contractor's business. SMEAC will designate a representative who shall be authorized to act for SMEAC in all matters related to Independent Contractor's performance of the Services.

SMEAC and the Independent Contractor have this Agreement date below:

Save Middle East Action Committee, Inc.

Independent Contractor

By: _____
Hiring Committee

by: _____
Soc. Sec. No. or Federal Tax
Identification No.: _____

By: _____
Treasurer

Check one: Individual
 Sole Proprietorship
 Partnership

What's missing is any
mention of resident involvement,

"Risk" more

spend more

Nelson Services + advocacy for residents

WITH

10 AM →

← [410.276.3885] →

* What role do you see the community playing?

* How involved do you see the comm being?

How do you see the mistrust wrt Hopkins being diminished?

~~How do you see~~

East Baeto godfather role?

Service role?

List for Marisela of film distribution

What

THE SUN

DENISE E. PALMER
Publisher and CEO

DIANNE DONOVAN
Editorial Page Editor

STEPHEN HENDERSON
Associate Editor

JEAN E. THOMPSON
Associate Editor

EDITORIALS

East Baltimore godfather

THE ANNIE E. Casey Foundation has a long tradition of hands-on involvement in efforts to solve social problems. Even so, the locally headquartered foundation's decision to become a godfather to the planned East Baltimore biotech park is unusual.

For one thing, Casey has added \$5 million of its money to supplement city relocation compensation to hundreds of residents whose houses will be razed. With the Johns Hopkins University matching that amount, the goal is to make a difference in the lives of people residing in one of the city's most depressed areas.

But that's not all. Seven Casey staff members are working full-time to get the biotech effort off the ground, and the foundation has bankrolled a nationwide search to find an expert to head the private development corporation.

Casey has even undertaken to erase the historic distrust between Hopkins and the surrounding neighborhoods.

"Independent of the biotech park, Hopkins is a powerful potential engine for good," says foundation president Douglas W. Nelson. But while Hopkins has long had a complicated relationship with the surrounding community, Casey does not have the same baggage of history.

This intervention is a godsend. For far too

long, Hopkins has believed its sole mission is to provide first-rate medical care and research. In truth, though, the costly medical institutions in East Baltimore have no long-term future if the area keeps deteriorating and Hopkins does not bring economic benefits to its neighbors.

Hopkins is starting to recognize this. Next month, its president, William R. Brody, and Mr. Nelson are scheduled to attend a Cleveland conference on how universities can transform impoverished areas that surround them. Next spring, Casey is planning to organize such a conference in Baltimore to showcase the development efforts of UCLA in California, the University of Pennsylvania, Georgia Tech and the University of Richmond.

Even this does not cover Casey's full involvement in East Baltimore. As one of the 17 funders of Living Cities — whose other financiers run the gamut from Bank of America and Deutsche Bank to the Rockefeller Foundation — it has helped designate the biotech park as one of the national community development initiative's lead projects.

The biotech park would be a difficult project in any city. In a town as skeptical as Baltimore, Casey's behind-the-scenes role gives the ambitious undertaking a badly needed extra dose of credibility. Lucky for us all.

issues surrounding the locating and expanding of drug treatment facilities and services in the region and possible solutions to make this a win-win. — **April 2003**

People Involved:

- Regional Organizer
 - Conduct 90 % of the face to face site visits
 - Prepare written report for treatment committee
 - Co-facilitate the treatment committee process in the planning and holding of all work shops and forums
- Lead Organizer
 - Provide overall supervision
 - Co- facilitate in the committee planning process
- Drug treatment committee members
 - Participate in the planning and holding of all workshops and forums
 - Actively participate on one or more of drug treatment sub—committees.

Potential Funding:

- Possible renewal of current OSI funding
- Potential funding from national organizations such as : ““Alliance Project””, SAMSHA, and NIDA.
- Potential benefits from partnering with organizations such as ““United Way””
- Possible funding from National, State or Local agencies

Save Middle East Action Committee

Community Building/Community Organizing Budget

who runs org?
ED?

| Projected Budgets for: | 2003 | 2004 |
|---|-----------------------------|--------------------------------|
| Salaries | | |
| Community organizers | 35,000 | 73,500 |
| Administrative Coordinator <i>/budget</i> | 32,000 | 36,750 |
| Total Salaries | 67,000 | 110,250 |
| Fringe Benefits - 25% above personnel | 16,750 | 27,563 |
| Total Personnel | 83,750 | 137,813 |
| Operating Expenses | | |
| Supplies | 5,500 | 6,000 |
| Postage | 1,000 | 2,000 |
| Flyers | 1,000 | 1,000 |
| Copying & printing | 4,000 | 5,000 |
| Staff Development / Training (incl travel) <i>+ 10,000</i> | 5,000 <i>low</i> | 10,000 |
| Local Mileage & parking | 1,500 | 1,200 |
| File cabinets | 500* | 0 |
| Contingency | 2,000 | 2,300 |
| Total Operating Expense | 20,500 | 27,500 |
| Consultants/Contractural | | |
| Stipends for Interviewers <i>Consultants / trainers 10,000</i> | 5,000 | 6,300 <i>12,000</i> |
| Internet connection | 600 | 600 |
| Video Documentation | 7,650 | 8,025 |
| Total Consultants | 13,250 | 14,925 |
| Equipment | | |
| Computer purchase (in kind) | 0* | 0 |
| Printers (1 laser, 1 color injet) | 2,000* | 0 |
| Fax purchase | 500* | 0 |
| Power Point Projector | 3,000* | 0 |
| Reconditioned electric typewriter | 500* | 0 |
| Total Equipment | 6,000 | 0 |
| Other | | |
| Community Events/Meetings | 5,000 | 7,000 |
| Total Other | 5,000 | 7,000 |
| Total SMEAC Budget | 128,500 | 187,238 |

add line for training, workshops in community

stipends + doc. purchase of video camera + tripod

* = one time expense

[Handwritten signature]

Deliverables:

- 30 face to face interviews conducted - **December 31,2002**
- Generate written report identifying key stakeholders, allies, strengths as well as possible opposition or issues affecting the advancement of treatment committee goals, along with recommended strategy(s) for addressing each. - **January 8, 2003**
- Hold 1 possibly 2 meetings separately by each interested sub-group (treatment providers and community associations / groups) to discuss their specific issues, concerns or suggestions on how to advance the committees goal. - **February 2003**
- Plan, promote and facilitate a “Regional Forum” which would focus on the issues surrounding the locating and expanding of drug treatment facilities and services in the region and possible solutions to make this a win-win. – **April 2003**

People Involved:

- **Regional Organizer**
 - Conduct 90 % of the face to face site visits
 - Prepare written report for treatment committee
 - Co-facilitate the treatment committee process in the planning and holding of all work shops and forums
- **Lead Organizer**
 - Provide overall supervision
 - Co- facilitate in the committee planning process
- **Drug treatment committee members**
 - Participate in the planning and holding of all workshops and Forums
 - Actively participate on one or more of drug treatment sub – committees.

Potential Funding:

- Possible renewal of current OSI funding
- Potential funding from national organizations such as : “Alliance Project”, SAMSHA, and NIDA
- Potential benefits from partnering with organizations such as “United Way”
- Possible funding from National, State or Local agencies

PURPOSE OF THIS REQUEST:

Our vision is to build a strong residential lead organization where residents are in involved pertaining to redevelopment and relocation in our neighborhood. Since the stakeholders located in Middle East Baltimore will be affected in Phase I, SMEAC members feel an urgent need to take immediate action to protect the health and welfare of the residents located in Middle East Baltimore who are facing relocation.

As stakeholders we want to continue our involvement. In order for SMEAC to do the work that is needed, it is critical that funding be secured.

The Work To Be Done:

if Casey builds db in broader impact area — is that a problem for SMEAC? access // ownership

data →

- To organize and maintain a database of information regarding the demographics, preferences, and special needs of homeowners and renters who will be displaced or affected by redevelopment.
- To provide input to the City, the EBDI board, and any specific developers regarding the design of the new community of East Baltimore.
- To keep the community engaged in resident issues.
- To broaden community building to include adjacent neighborhoods by working with organization and individuals in those areas.
- To conduct workshops on understanding the trends of Baltimore neighborhoods on what it takes to make them healthy for families.
- To conduct workshops to explore alternative housing arrangements such as co-ops, land trust, condos, senior housing, and mixed income housing.

data →

- To track residents throughout the relocation process.
- To conduct leadership development workshops.
- To organize residents to monitor city services, and safe demolition practices.

add →

Communication

The SMEAC staff would be responsible for assuring the community that the relocation process is conducted respectfully. This staff would be responsible for designing and implementing broad participatory and inclusive processes to address the following issues.

- That housing construction takes place concurrently with Biotech building.
- That East Baltimore stakeholders have a list of available housing.
- That stakeholders are able to identify replacement properties.
- That the health of the community is maintained.

*communication
community building*

Leadership development

SEE ATTACHED BUDGET

desperate need to do organizing, leadership dev, advocacy

Drug Treatment Goal #3

- Create, promote and facilitate an atmosphere, which supports and encourages public dialogue around the issue of locating and expansion of treatment facilities and services throughout the Central Maryland region.

Objectives:

- Establish personal contact (including site visits where possible) with targeted individual(s) and group(s) as a means to initiate, promote and sustain dialogue.
- Site visit will act as conduit to inform each of the committees work, it's mission and goals.
- Site visits will serve as the avenue to educate, discuss, promote, encourage, nurture and recruit those contacted to participate on/in the CPHA "Drug Treatment" committee process as a healthy and effective means to advocate for or address community issues or concerns surrounding the locating and expanding of treatment facilities and services. Note: Groups consist of businesses, service providers, community associations, faith based organizations as well as individuals.

Tasks:

- Contact / visit at least 10 individuals or groups each month from the groups identified above.
- Use topics, issues and concerns discussed in each meeting to complete standardized program or community assessment form which will assist treatment committee in identifying each groups strengths or possible issues and concerns that could act as barriers to the committees goal.
- Utilize data collected along with feedback from each group to plan, promote and convene a series of group or community specific workshops to culminate in a joint public forum between communities, stakeholders and treatment providers around the issue of the locating and expanding of treatment facilities and services.
- Complete mapping project to identify all treatment / transitional certified and non-certified both in Baltimore City and throughout the region. **October 31, 2002**

Deliverables:

- 30 face to face interviews conducted - December 31, 2002
- Generate written report identifying key stakeholders, allies, strengths as well as possible opposition or issues affecting the advancement of treatment committee goals, along with recommended strategy(s) for addressing each. - **January 8, 2003**
- Hold 1 possibly 2 meetings separately by each interested sub-group (treatment providers and community associations / groups) to discuss their specific issues, concerns or suggestions on how to advance the committees goal. - **February 2003**
- Plan, promote and facilitate a "Regional Forum" which would focus on the

SAVE MIDDLE EAST ACTION COMMITTEE, INC.
(SMEAC Information Line: 410-276-6288)
925 Rutland Avenue
Baltimore, MD 21205

December 10, 2002

Ms. Sandra Jibrell
Annie E. Casey Foundation
701 St. Paul Street
Baltimore, MD 21202

Dear Ms. Jibrell:

Attached is our request for funds to support the work of the Save Middle East Action Committee during the Biotech Park Development and Urban Renewal Plans for East Baltimore.

I am please to inform you that the Internal Revenue Service has approved SMEAC as a 501(c)(3) organization. I can bring a copy of the IRS letter with me on Monday when I meet with Janice.

If you have questions, please feel free to contact me at work (410-614-6200) or by email at ptracey@jhsph.edu.

Thank you for considering this request.

Sincerely,

Patricia Tracey
President
Save Middle East Action Committee

Attachments: as

Cc: Kelly Laflamme
Scott Spencer

Drug Treatment Goal # 2

- Publish a Citizen Action Handbook as a way of getting people involved around the region

Objectives:

- To publish a Citizen Action Handbook which helps people to take action on drug treatment issues and concerns
- To have a resource available for citizens around the region
- To create a resource which presents information on addiction, treatment, services and educational resources, and community organizing in a user friendly fashion

Tasks:

- Work with our consultant who is producing the copy for the booklet
- *Obtain* Get printing estimates
- Design a process of feedback from citizens/professionals involved with the issue
- Send final copy to the printer

Time Frame:

- September - printing estimates
- September - October for final copy and feedback
- November - booklet is printed

People Involved:

- CPHA Drug Treatment Committee members
- Jacqueline Robarge, our consultant

CPHA Staff
DT

Deliverable:

- A great resource booklet

Funding Sources:

- Funded by current OSI grant

SAVE MIDDLE EAST ACTION COMMITTEE, INC.
(SMEAC)

REQUEST TO ANNIE E. CASEY

INTRODUCTION:

The Save Middle East Action Committee was originally formed to provide a means for stakeholders in the Middle East Urban Renewal District to acquire accurate information on the BioTech Project Plan and to engage those stakeholders in the citizen participation process. Many of the persons involved in the organization were engaged in formulating community building strategies when news of the BioTech Project Plan broke in the Baltimore Sun. Community forums were held and a steering committee was formed to seek answers to questions brought forward by community residents. The aim of the organization has been to mobilize and engage as many residents, business owners, and churches as possible in the Middle East Area.

AMONG ITS ACCOMPLISHMENTS ARE:

SMEAC members have been working diligently in focusing on the many issues that have come about during the advent of the BioTech Project Plan and urban renewal of East Baltimore. The following are the accomplishments of SMEAC since its inception.

- Consistent monthly meetings for 1 year and a half with participation of from approximately 30 to 100.
- Clean up in December 2001.
- Wide Angle two-day workshop November 2001.
- Mobilizing people for public meetings and hearings.
- May 2001 Door knocking to learn whether people know about the Biotech and what their concerns were.
- Delivered over 300 letters to the City Council persons: Johnson, Carter and Young.
- Meetings with HUD and Mikulski as well as research into the Uniform Relocation Act and what happened to other communities during redevelopment.
- August 19, 2002 conducted a rally for Safe and Healthy demolition practices.
- October 2002 more door knocking to learn whether people wanted to stay or relocate and whether they wanted to move to.

2. Encourage a broad, democratic process for Middle East redevelopment on the part of EBDI/City and organize residents to be involved

The community building/organizing would be a necessary process so that:

- a. residents will want to remain in Middle East and be a part of building a strong healthy neighborhood for children and families AND
- b. Residents will support each other during whatever relocation needs to take place
- c. Residents must be at the center of the change process or the change will not be about or for them

Some of the things listed in the 501-c-3 application can also be included, ie the list of current SMEAC activities would be great.

Keep the list of things the staff would do. Broaden the item on condo fees to include different types of housing like cooperatives, condos, mutual housing, questions like how to keep housing for low and moderate income folks in perpetuity.

Casey proposal:

Change the beginning in the following ways:

List all the positive stuff SMEAC wants to do in the neighborhood first. Talk about making residents whole and making sure residents are treated with equity, justice and respect. Add the part about EBDI and the city looking to SMEAC last.

1. SMEAC would primarily be organizing a resident VOICE to come up with a collective agenda for change from the residents. This means an ongoing process for hearing peoples ideas, finding out how residents feel and working with them, figuring out strategies to win what residents want. This would involve offering training for residents to play a role in whatever processes are occurring, be they design meetings, housing development meetings, relocation issues, etc. So on the one hand SMEAC is **proactive** in putting forward resident concerns and **protective** by ensuring that residents are included and treated respectfully and equitably in the process. It's important to point out that SMEAC will be doing this in a place where resident organizations are not usually democratic and inclusive, so it will take some difficult organizing and trust building. (Another point to make is that SMEAC is the city and Hopkins' only hope to build some trust where none has been between residents and those insitutions).

2. SMEAC would be both be participating in the EBDI/City process but also shaping these processes. Make the case for resident involvement being key to building a new healthy neighborhood which includes current residents in the mix (rather than clearing everyone out and bringing new folks in).

Use the SMEAC mission and vision in this section.

Add a little more about the history of SMEAC, why it was formed, etc.

Use the "Goals" from the SMEAC Strategy Chart and brochure

Include the SMEAC Brochure, Mission and Vision and the Strategy Chart as attachments

SMEAC would:

1. Build organizations on each block which will mobilize residents to be involved in taking care of their own blocks, now and during the demolition processes, getting residents involved in broader community building efforts, participating in SMEAC activities and work and participating in the process of both supporting residents during relocation and neighborhood redesign. Also in holding the city accountable to good demolition practices, and maintenance of safety and sanitation services.

over →

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Over →